



Morinville

2024-2025

Strategic Plan Progress Report
T1: January to April 2024

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On May 20, 2022, Morinville Council approved its Strategic Plan to guide the corporation for the current term of Council. The Strategic Plan, updated in spring of 2024, consists of six goals and will remain in place until 2025. Upon adoption of the Strategic Plan, Administration began working on implementing the plan by developing the Corporate Business Plan that articulates specific actions to help meet Council's goals and achieve Morinville's vision and mission. This report aims to update Council on the strategically aligned outcomes achieved from January to April 2024. During this time, Administration was also engaged in day-to-day operations, delivering core services and programs, and participating in other significant initiatives.

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GOAL 1: COMMUNITY BUILDING

Morinville is a mid-sized community with a welcoming “small-town-feel” where we live and grow together.

Objective 1.1: Boards, committees, task forces, community groups, have participants/members representative of Morinville's diverse population

#	INITIATIVES	2024	2025
1.1.1	Implement the Agency, Board, Commission and Committee Appointments Policy	Completed	
1.1.2	Undertake an organizational review of Terms of Reference (TOR) and effectiveness of Committees (e.g., Community Services Advisory Committee, etc.)	Completed	

Objective 1.2: Residents and businesses have opportunities to actively engage in, and are informed of, decision-making and planning for our future

#	INITIATIVES	2024	2025
1.2.1	Increase community engagement and participation through expanded budget consultation and engagement (e.g., community bus, capital projects, etc.)	Completed	
1.2.2	Expand engagement and increase education with residents, community groups, and stakeholders around the Corporate Fees and Charges Bylaw (e.g., Fees and Charges Survey, community user groups, etc.)	Completed	
1.2.3	Improve program and service delivery through feedback from members of the public	Completed	
1.2.4	Identify opportunities to engage residents and businesses	X	X

T1 Progress and Summary

Through ongoing discussions with the Morinville & District Chamber of Commerce, they presented ideas to Council on a potential tax incentive program. A motion to engage further discussion was passed and work continues.

Initial work began on two significant projects – the Municipal Development Plan and Retail Gap Analysis – both supporting growth and development in Morinville.

Your Community, Your Ideas, a special engagement session for adults and seniors took place in January. The evening had great attendance and pivotal input was received that will shape programs designed exclusively for older adults and seniors.

1.2.5	Review Public Engagement Policy and Procedures		X
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GOAL 2: COMMUNITY SAFETY & WELLBEING

Morinville prioritizes the safety and well-being of all.

Objective 2.1: Improve safety for intersection at Highway 642 and Grandin for pedestrian and vehicular traffic

#	INITIATIVES	2024	2025
2.1.1	Advocate to the provincial government for funding and support	Completed	
2.1.2	Complete planning project to determine appropriate intersection improvement treatment	Completed	
2.1.3	Undertake design and construction for the project	X	

T1 Progress and Summary

The design for the Hwy 642/Grandin signalization project is underway. It was discovered that the area was congested with underground utilities, so additional hydrovac investigatory work was required to finalize the design phase.

Objective 2.2: Consistent design standards are applied to existing and future crosswalks

#	INITIATIVES	2024	2025
2.2.1	Update Municipal Engineering Standards to align with the Capital Region including current industry standards and best practices	Completed	
2.2.2	Evaluate and develop processes to implement new engineering standards towards existing crosswalks	Completed	
2.2.3	Deliver presentation of the Pedestrian Crossing Review Report	Completed	
2.2.4	Determine implementation plan based on recommendations from Crosswalk Study	Completed	

Objective 2.3: Continue to support, collaborate and educate through a multifaceted approach to community crime prevention, safety, and wellbeing

#	INITIATIVES	2024	2025
2.3.1	Develop and enhance community safety programs (e.g., bike rodeo, block parties, bike safety, LOST, Point/Pause/Proceed, Crime Prevention Through Environmental Design, etc.)	X	X

T1 Progress and Summary

Planning and development on the Point/Pause/Proceed program, block parties, and bike safety initiatives took place, with implementation planned for later in 2024.

Coffee with a Cop and Pop with a Cop are two engagement sessions intended to provide an informal get-together with local RCMP. Coffee with a Cop took place in February at the Rendez Vous. Pop with a Cop, targeted specifically for youth with the local RCMP, occurred in April at M.Y. Loft, located inside the Morinville Cultural Centre.

Many multi-faced educational campaigns continued focusing on topics like traffic and pedestrian safety, false alarms and winter stormwater safety.

2.3.2	Build public awareness and understanding of emergency preparedness	X	X
T1 Progress and Summary			
Administration continued their support of the Sturgeon Regional Emergency Management Partnership (SREMP) by attending meetings in April. We also held our legislatively required meetings with the Municipal Emergency Management Agency meeting in April. Morinville staff continue their training in Emergency Management, taking Incident Command System (ICS) courses and role-specific training needed to further their education. We attended our CREPP meetings in March and preparations took place for Emergency Preparedness Week which takes place annually in May.			
2.3.3	Develop an implementation plan based on the recommendations within the Community Safety and Well-Being Report (e.g., public washroom strategy, houseless and housing precarity, etc.)	X	X
T1 Progress and Summary			
Various ongoing programs such as Eat Well, Empty Bowl Pet Supply, Dignity Hampers, Home Support, Community Support Navigator, and information and referrals were offered.			
2.3.4	Advance community wellness through service and program delivery	X	X
T1 Progress and Summary			
The second annual Glow Skate was held on Family Day. The event had 300 attendees over two skate times and donations were collected for the Jessica Martel Memorial Foundation.			
The Morinville Leisure Centre has continued to show significant success in promoting community wellness with 1,474 memberships and 6,601 day passes were sold. There were 809 facility bookings and 62 birthday party rentals. We offered 31 diverse programs and conducted 408 fitness and wellness classes, demonstrating our commitment to providing a wide array of options to help our residents achieve their health and fitness goals.			
Other programs offered included youth activities at the Loft, babysitting and home alone courses, Spring Break day camps, seniors' programs, an International Women's Day event, a guided autobiography program, a caregiver course, a dementia workshop, and a presentation on preventing technology-facilitated sexual violence. Over 1,428 participants engaged in these preventative programs.			
Outside of regular facility bookings, we hosted several notable events. Cheerific took place in February with more than 1,400 people attending. The Morinville and District Chamber of Commerce Trade Show and Fish & Game Brag Night both took place in April.			
2.3.5	Work with Sturgeon Regional Emergency Management Partnership (SREMP) and Capital Regional Emergency Preparedness Partnership (CREPP) to build capacity and resilience in organizational response	X	X
T1 Progress and Summary			
In March, Administration attended CREPP meetings, followed by SREMP meetings in April. Additionally, Administration met with the SREMP Coordinator to plan upcoming training opportunities, identify gaps, and develop a regional plan.			



GOAL 3: FINANCIAL STEWARDSHIP

Morinville will improve its financial viability while demonstrating value for money.

Objective 3.1: Operational spending and service levels reflect the principles of relevance, efficiency, and effectiveness

#	INITIATIVES	2024	2025
3.1.1	Explore alternate service models for identified community assets (e.g., Morinville Community Culture Centre and Leisure Centre alternate models, community bus, etc.)	Completed	
3.1.2	Review and update budget process to reflect Council's guiding principles	Completed	
3.1.3	Explore and implement service level adjustments to address financial impacts	X	X

T1 Progress and Summary

Snow service levels were assessed following the service level changes approved by Council through the 2024 budget. It was a drier winter than forecasted so the snowfall did not reach the threshold for a residential snow clearing so ongoing analysis on the new service levels will be required.

3.1.4	Develop a Budget Policy that ensures budgets and associated property tax bylaws are crafted in alignment with Council's strategic objectives	Completed	
3.1.5	Explore collaboration opportunities to leverage budgets	X	X

T1 Progress and Summary

Administration has been coordinating with external community groups on the Skyline renewal capital budget, including Minor Baseball and Slowpitch. The approved capital plan scope of work (for fence and concession repairs) was presented, offering the community groups a chance to propose additional enhancements funded by themselves. Local contributors have stepped up to assist with some project aspects. More updates to come.

Collaborative efforts with regional partners like Sturgeon County and various community non-profits, including the Midstream Society, Victim Services, Morinville Food Bank, Fusion Thrift Store, and Higher Grounds continue. These partnerships help offset the costs of preventive programs for Morinville residents. Notably, the collaboration with Midstream provides additional funds to address the growing needs of the community.

Objective 3.2: Morinville's current and future infrastructure needs are managed with diligent planning and affordable spending

#	INITIATIVES	2024	2025
3.2.1	Identify resource needs for asset management service levels	X	X

T1 Progress and Summary

Asset management continues to be an un-resourced initiative. There are no changes to date on this initiative.

3.2.2	Develop a process to review, update and keep current and relevant, all Master Plans and Functional Studies	Completed	
3.2.3	Collaborate with the RCMP on facility needs		X
3.2.4	Develop an integrated planning process (e.g., Area Concept Plan, Area Structure Plans, etc.)	Completed	
3.2.5	Conduct an Offsite Levy review (<i>aligns with Objective 3.3</i>)	X	X

T1 Progress and Summary

Objective 3.2: Morinville's current and future infrastructure needs are managed with diligent planning and affordable spending

Preliminary updates to the Offsite Levy Model, encompassing an evaluation of relevant projects and adjustments to cost estimates are taking place. Concurrently, a new Offsite Levy Reporting Model has been designed and is nearing finalization.

3.2.6	Develop long-term Operational Plan that both supports Council's vision for Town operations and provides necessary revenue for the Long-term Capital Plan	Completed
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Objective 3.3: Revenue: Continue to seek and obtain additional sources of revenue to mitigate the financial impact on residents and businesses

#	INITIATIVES	2024	2025
3.3.1	Identify opportunities to generate more revenue and/or new stable funding streams that will help supplement or leverage traditional revenue streams	X	X

T1 Progress and Summary

Our advertising and sponsorship program continues to show promising results in attracting new partners and generating additional income. For example, the Pembina Youth Activate program provides free access for youth at the MLC on Friday nights, supporting community engagement and youth development.

3.3.2	Identify provision of services to other municipalities (e.g., Community Peace Officers, Fire Services)	Completed	
3.3.3	Explore cost sharing options for new infrastructure with provincial and/or other stakeholders	X	X

T1 Progress and Summary

There is no update at this time.

3.3.4	Identify options to improve the use of property taxation and develop a Council approved Tax Policy as part of the overall Budget Policy	Completed	
3.3.5	Investigate opportunities to collaborate with volunteer and user groups on securing grant funding	X	X

T1 Progress and Summary

There is no update at this time.

3.3.6	Develop a Corporate Sponsorship Strategy	Completed
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GOAL 4: ENVIRONMENTAL RESPONSIBILITY

Morinville supports environmental responsibility through regional and local collaboration, innovation, and education.

Objective 4.1: Continue to support local community-driven initiatives that protect and promote the environment

#	INITIATIVES	2024	2025
4.1.1	Advance community efforts related to environmental responsibility (e.g., Pitch-in Community Clean Up, community gardens, Urban Agriculture Plan, Municipal Development Plan, etc.)	X	X

T1 Progress and Summary

Administration held the internal kick-off meeting for the Municipal Development Plan project with successful consultant B&A Studios. Public engagement will begin in T2.

The Growth Management Study was completed and presented to Council. This type of data-based approach to community planning will support responsible and sustainable land stewardship as the community continues to grow.

Planning and disbursement of supplies was undertaken to local schools participating in Pitch-in.

Objective 4.2: Educate the public on environmental initiatives, risk assessment and disaster preparedness

#	INITIATIVES	2024	2025
4.2.1	Engage in the exploration of the Edmonton Metropolitan Region Board (EMRB) environmental, social, and governance (ESG) initiative	Completed	



GOAL 5: ECONOMIC DEVELOPMENT

Morinville has a diverse economy with thriving businesses, quality jobs and growing business opportunities.

Objective 5.1: Grow the proportion of non-residential assessment

#	INITIATIVES	2024	2025
5.1.1	Contribute as a regional partner to improve investment readiness	Completed	
5.1.2	Develop and promote Morinville's value proposition (aligns with initiative 3.3.7)	X	X

T1 Progress and Summary

In a collaborative initiative with local developers, Administration launched the More in Morinville multi-media promotional campaign and website. The website serves as a landing page for prospective residents, visitors, and investors. It is a platform to promote Morinville's value proposition and will continue to be updated and refined as supporting materials like the Growth Management Study are developed.

5.1.3	Target complimentary sectors/markets for development attraction	X	X
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T1 Progress and Summary

Administration launched the retail gap and complimentary sectors project. This will be a key tool for promoting the community and providing businesses with the data they need to make an investment decision.

Administration continued to contribute to the work of the Collaborative Economic Development initiative.

Objective 5.2: Support the expansion and retention of existing businesses while attracting new commercial and light industrial

#	INITIATIVES	2024	2025
5.2.1	Explore potential incentives to spur growth (e.g., CED -collaborative economic development)	Completed	
5.2.2	Research feasibility and implications of a non-residential split assessment to mitigate impacts to small business	Completed	
5.2.3	Investigate sub-class mill rate options	Completed	
5.2.4	Investigate partnerships or incentives to support broadband	Completed	

Objective 5.3: Support and collaborate through a multifaceted approach to leverage resources and opportunities for our business' success

#	INITIATIVES	2024	2025
5.3.1	Collaborate with the business community and associations on activities to support expansion and retention of Morinville businesses	Completed	
5.3.2	Launch the Mayor's Business Advisory Council around budget engagement 2023	Completed	
5.3.3	Conduct a review of the Municipal Development Plan	X	X

T1 Progress and Summary

Administration held the internal kick-off meeting for the Municipal Development Plan project with successful consultant B&A Studios. Public engagement will begin in T2.



GOAL 6: COLLABORATIVE RELATIONSHIPS

Morinville is a trusted and valued partner in regional and community stakeholder collaboration.

Objective 6.1: Build and strengthen relationships with Indigenous and Metis peoples to collaborate on shared interests, opportunities and concerns

#	INITIATIVES	2024	2025
6.1.1	Administration to work with Task Force to identify shared interests and opportunities (e.g., review the Truth and Reconciliation Commission of Canada: Calls to Action and identify opportunities for the Town of Morinville, economic development, Indigenous Peoples' Day, Fire Services Agreement)	X	X
T1 Progress and Summary			
There is no update at this time.			
6.1.2	Investigate opportunities to integrate Indigenous culture into Town facilitates, practices, programs and services	X	X
T1 Progress and Summary			
There is no update at this time.			
6.1.3	Explore opportunities for joint administration meetings, Memorandums of Understanding and/or collaboration and support with Alexander First Nation	X	X
T1 Progress and Summary			
There is no update at this time.			

Objective 6.2: Identify and implement opportunities with regional partners to achieve cost savings and service efficiencies for both

#	INITIATIVES	2024	2025
6.2.1	Identify opportunities to develop mutually beneficial agreements with regional partners	Completed	
6.2.2	Implement a procurement support agreement with Sturgeon County	Completed	
6.2.3	Collaborate with Sturgeon County on similar purchasing opportunities	Completed	
6.2.4	Review options for shared resources, facilities, or other opportunities to reduce and share costs	X	X
T1 Progress and Summary			
Work is ongoing with regional municipalities to identify opportunities for collaboration and cost reductions.			

Objective 6.3:
Strengthen relationships with community stakeholders through enhanced communication and engagement

#	INITIATIVES	2024	2025
6.3.1	Build understanding of Council's Strategic Plan with community groups and explore ways to create alignment	X	X
T1 Progress and Summary			
Updated strategic planning was undertaken with Council to finalize direction for the Strategic Plan for the next couple of years.			
6.3.2	Conduct a review of municipal agreements with impacted parties	X	X
T1 Progress and Summary			
There is no update at this time.			
6.3.3	Leverage the Community Services Advisory Committee to strengthen relationships	Completed	
6.3.4	Enhance utilization of Engage Morinville website	X	X
T1 Progress and Summary			
The Engage Morinville platform was used for engagement opportunities, including Council Remuneration Committee Recruitment and the Morinville Municipal Development project.			

Strategic Plan Progress Report: T1 Highlights

January to April 2024

NEW

FlexReg

- ✓ Register for **ONLY** the classes that work for you
- ✓ Ideal for individuals with busy schedules
- ✓ A great way to try a class or program without commitment

✓ Look for this symbol in our program guide


FlexReg



FlexReg was introduced in January, an easy-to-use registration system aimed at empowering customers to sign up for fitness, recreation, and wellness programs at times that suit their busy schedules best. This is beneficial for any individuals looking for a more adaptable program experience.


Family Day Glow Skate

The second annual Family Day Glow Skate was held on Monday, February 19, at the Landrex Arena in the Morinville Leisure Centre. 300 attendees glided under colourful glowing lights, grooved to the beats of a DJ at centre ice, and enjoyed a fun, family-friendly atmosphere. With two skate times, from 10:30 a.m. to 12 p.m. and 1 to 2:30 p.m., community members of all ages were able to enjoy this free skate. Donations were collected for the Jessica Martel Memorial Foundation.

Your Community, Your Ideas

On January 25, adults and seniors gathered at the Morinville Community Cultural Centre for a special engagement session. This event provided a valuable opportunity for residents to voice their concerns and have their needs addressed. The evening saw a great turnout, offering important feedback that will help shape future programs for older adults and seniors.

There's more home for you in Morinville.



Plus, you'll get it for less.

Looking to raise a family? Empty-nester wanting to downsize? We offer a great place to live, work, and play, only minutes away from St. Albert and North Edmonton.

Get more home, more space, and more value for your money here.

Learn more at MoreInMorinville.ca



Edgewood

Quiet streets, proximity to downtown amenities, variety of housing choices, and the charm of small town living. Affordable master-crafted single family homes, duplex and townhomes.



Westwinds

Live where community and convenience connect. This family-friendly neighbourhood is next to a new school and your favourite amenities are just up the road.



Juniper Heights

Discover the perfect blend of home and community with single-family lots, townhomes, and duplexes, all within steps of schools, walking trails, and a recreational centre – the ideal place to call home.



Meadows

The Meadows is about making life simpler, without sacrificing luxury. Custom build your dream home and enjoy the benefits of living in an architecturally controlled community.



More in Morinville

This spring, an exciting partnership with local developers unveiled the "More in Morinville" multimedia campaign and website. Serving as a hub of information, the new moreinmorinville.ca website highlights the Town's value and will continually evolve with fresh insights and updates. The extensive marketing campaign aims to attract prospective residents, visitors, and investors by showcasing everything Morinville has to offer.

2024 Financial Update

Statement of Operations

The first operating period of 2024 is much the same as 2023. Revenues are behind budget estimates for T1, however most of that is related to utilities fees, which we see the highest use of in T2. That said, the Town is sitting with an overall net surplus of \$1.47 million at this stage of the year, due to expenses being far under budget to this point. This surplus is expected to even out through the remainder of the year, particularly as we are now in summer maintenance and construction season. With respect to salaries and benefits, it should be noted that the figures presented always lag behind one pay period, inflating the positive variance of salaries and benefits.

Statement of Operations: Town combined for the four months ending April 30, 2024

REVENUE:	Year to Date (YTD)			Total Budget	YTD to Total Budget (Dollars)	YTD to Total Budget (Percent)
	Actual	Budget	Variance (unfavorable)			
Net Taxes	-1,043,127	-961,572	-81,554	13,023,717	-14,066,844	-8%
Government Grants	1,067,951	1,116,034	-48,083	1,709,443	-641,492	62%
User fees & charges	3,603,398	4,482,466	-879,068	13,063,495	-9,460,097	28%
Total Revenue	3,628,222	4,636,927	-1,008,706	27,796,655	24,168,433	13%
EXPENSE:						
Salary/Wages/Benefits	3,220,904	4,171,742	950,839	12,446,149	9,225,245	26%
General & Contracted Services	1,647,966	2,739,266	1,091,300	8,455,114	6,807,148	19%
Grants	464,762	760,808	296,046	778,180	313,418	60%
Utilities	1,301,172	1,391,791	90,619	4,121,979	2,820,807	32%
Total Operating Expense	6,634,804	9,063,607	2,428,803	25,801,422	19,166,618	26%
Excess (Deficiency) before other Revenue and Expense	-3,006,582	-4,426,680	1,420,097	1,995,233	43,335,051	
OTHER (REVENUE) EXPENSE						
Offsite Levy	-45,286	0	45,286	0	-45,286	100%
Interest on Debt	86,720	89,313	2,593	490,251	403,532	18%
Depreciation			0	7,233,193	7,233,193	0%
Proceeds on Fixed Assets	0	0	0	0	0	100%
	41,434	89,313	47,879	7,723,444	7,636,725	1%
NET EXCESS (DEFICIENCY)	-3,048,016	-4,515,993	1,467,977	-5,728,211	2,680,192	

2024 Financial Update

Tax-Supported Operations

Tax-supported revenues have not yet met budget expectations for two primary reasons. The Town has not yet received grant funding typically transferred by this time from the provincial government, and to date, property taxes paid out to Alberta Education and Homeland Housing have exceeded taxes collected through the TIPPS program. Both issues should be resolved throughout the remainder of the year as grant funding starts flowing and the bulk of tax revenue is collected in June. On a positive note, user fees and charges are up on the tax-supported side primarily due to development and building permit revenue which has significantly outpaced budget projections to date.

On the expense side, all tax-supported expense accounts are under the year-to-date budget with the exception of insurance and utilities. Administration recently met with our insurance provider to gain a better understanding of why the Town is experiencing such a large increase to insurance costs in 2024. The rationale provided was that a re-evaluation of the Town's assets (mainly buildings) was completed in 2023 and the result was a significant increase in that valuation and the resulting premium. Administration is actively exploring options and opportunities to mitigate insurance costs. With respect to utilities, the budget is based on annualized costs and the winter months tend to be higher usage. The grants line is showing a significant positive variance. This is simply due to the timing of the payments to the Morinville Community Library with half being paid in early January and the remainder paid in early July. Council can expect this variance to be eliminated for T2.

Statement of Operations: Tax Supported for the four months ending April 30, 2024

REVENUE:	Year to Date (YTD)			Total Budget	YTD to Total Budget (Dollars)	YTD to Total Budget (Percent)
	Actual	Budget	Variance (unfavorable)			
Net Taxes	-1,043,127	-961,572	-81,554	13,023,717	-81,554	-8%
Government Grants	1,067,951	1,116,034	-48,083	1,709,443	-48,083	62%
User fees & charges	1,634,696	1,606,052	28,644	4,537,108	28,644	36%
Total Revenue	1,659,520	1,760,513	-100,993	19,270,268	-100,993	9%
EXPENSE:						
Salary/Wages/Benefits	2,915,620	3,718,377	802,757	11,112,106	8,196,486	26%
Grants	464,762	760,808	296,046	778,180	313,418	60%
Utilities	358,705	344,721	-13,984	982,979	624,273	36%
General Goods & Contracted Services	1,331,399	2,097,468	766,069	6,805,282	5,473,883	20%
Total Operating Expense	5,070,487	6,921,384	1,850,887	19,678,548	14,608,061	26%
Excess (Deficiency) before other Revenue and Expense	-3,410,967	-5,160,871	1,749,894	-408,279	14,507,068	
OTHER (REVENUE) EXPENSE						
Other Revenue	0		0	0	0	-100%
Offsite Levy	-45,286	0	45,286	0	45,286	-100%
Interest on Debt	86,720	89,313	2,593	490,251	403,532	18%
Depreciation	0	0	0	5,606,618	0	0%
(Gain)/Loss on Capital Asset Disposal	0	0	0	0	0	0%
	41,434	89,313	47,879	6,096,869	6,055,436	
NET EXCESS (DEFICIENCY)	-3,452,401	-5,250,184	1,797,763	-6,505,149	20,562,504	

2024 Financial Update

Utility-Supported Operations

Utility-supported revenues trail expected budgets; however, it is anticipated this will even out over the summer months as the nature of the utilities provided by the Town (water, wastewater, solid waste) naturally leads to higher consumption in the warmer months. Additionally, the timing of the report means that revenue for April is not yet collected, and therefore not reported, resulting in a larger variance than is actually the case.

Utility-supported expenses are showing a positive variance, however many expenses are directly correlated to usage, meaning as use goes up so too will expenses.

Statement of Operations: Utility Supported for the four months ending April 30, 2023

REVENUE:	Year to Date (YTD)			Total Budget	YTD to Total Budget (Dollars)	YTD to Total Budget (Percent)
	Actual	Budget	Variance (unfavorable)			
User fees & charges	1,968,702	2,876,414	-907,713	8,526,387	6,557,685	23%
Total Revenue	1,968,702	2,876,414	-907,713	8,526,387	-6,557,685	23%
EXPENSE:						
Salary/Wages/Benefits	305,284	453,365	148,081	1,334,043	1,028,759	23%
Utilities	942,467	1,047,070	104,604	3,139,000	2,196,533	30%
General & Contracted services	316,567	641,798	325,231	1,649,832	1,333,265	19%
	1,564,317	2,142,233	577,916	6,122,874	577,916	26%
Total Operating Expense						
Excess (Deficiency) before Other Revenue and Expense	404,385	734,181	-329,797	2,403,513	-5,979,769	
OTHER (REVENUE) EXPENSE						
Depreciation	0	0	0	1,626,575	0	
NET EXCESS (DEFICIENCY)	404,385	734,181	-329,797	776,938	-5,979,769	

*These statements are unaudited

2024 Financial Update

Council Expenses

Council's budget has a positive variance of \$45,476 to date. This is largely driven by lower than budgeted honorariums/per-diems and a lack of spending from Council's public relations budget. Any negative variances shown for individual Councillors regarding professional development and/or mileage and subsistence are simply a result of incurring more costs for these line items in early 2024 due to Federation of Canadian Municipalities attendance. It is anticipated these items will be back within budget for the next financial report.

Statement of Operations: Council statement of operations for the four months ending April 30, 2024

	To April 30, 2024			* Total Budget (TB)	YTD to TB
	Actual	Budget	Variance (unfavorable)		
REVENUE:					
Total Revenue		\$0	\$0	\$0	0.00%
EXPENSE:					
Salary Staff Group Benefits	14,460	17,251	2,791	51,752	27.94%
Salary Staff Payroll Taxes	5,721	7,264	1,543	21,239	26.94%
Honorarium & Per Diem - Mayor Boersma	20,276	24,767	4,491	74,302	27.29%
Honorarium & Per Diem - Councillor Anheliger	10,754	14,412	3,658	43,237	24.87%
Honorarium & Per Diem - Councillor Balanko	11,804	14,412	2,608	43,237	27.30%
Honorarium & Per Diem - Councillor Dafoe	11,154	14,412	3,258	43,237	25.80%
Honorarium & Per Diem - Councillor Richardson	10,704	14,412	3,708	43,237	24.76%
Honorarium & Per Diem - Councillor St. Denis	10,554	14,412	3,858	43,237	24.41%
Honorarium & Per Diem - Councillor White	11,304	14,412	3,108	43,237	26.14%
Total Salaries & Benefit Expense	106,731	135,754	29,023	406,715	26.24%
Professional Development - Council	0	1,777	1,777	5,330	0.00%
Professional Development - Councillor Anheliger	1,151	800	-351	3,200	35.97%
Professional Development - Councillor Balanko	1,401	800	-601	3,090	45.34%
Professional Development - Councillor Dafoe	1,401	800	-601	3,090	45.34%
Professional Development - Councillor Richardson	250	800	550	3,090	8.09%
Professional Development - Councillor St. Denis	1,151	800	-351	3,090	37.25%
Professional Development - Councillor White	250	800	550	3,090	8.09%
Professional Development - Mayor Boersma	1,401	800	-601	3,090	45.34%
Mileage & Subsistence - Council	277	1,648	1,371	4,944	5.60%
Mileage & Subsistence - Councilor Anheliger	864	1,030	166	4,120	20.97%
Mileage & Subsistence - Councillor Balanko	1,525	1,030	-495	4,120	37.01%
Mileage & Subsistence - Councillor Dafoe	0	1,030	1,030	4,120	0.00%
Mileage & Subsistence - Councillor Richardson	1,037	1,030	-7	4,120	25.17%
Mileage & Subsistence - Councilor St. Denis	991	1,030	39	4,120	24.05%
Mileage & Subsistence - Councilor White	110	1,030	920	4,120	2.67%
Mileage & Subsistence - Mayor Boersma	528	1,030	502	4,120	12.82%
Memberships & Associations - Council	14,345	14,500	155	14,500	98.93%
Telecommunications - Mayor Boersma	186	464	278	1,854	10.02%
Telecommunications - Councilor Anheliger	500	500	0	500	100.00%
Telecommunications - Councilor Balanko	500	500	0	500	100.00%
Telecommunications - Councilor Dafoe	500	500	0	500	100.00%
Telecommunications - Councilor Richardson	500	500	0	500	100.00%
Telecommunications - Councilor St. Denis	500	500	0	500	100.00%
Telecommunications - Councilor White	500	515	15	515	97.09%
Public Relations - Mayor Boersma	46	309	263	1,236	3.72%
Public Relations - Councillor Anheliger	0	309	309	1,236	0.00%
Public Relations - Councillor Balanko	0	309	309	1,236	0.00%
Public Relations - Councillor Dafoe	0	309	309	1,236	0.00%
Public Relations - Councillor Richardson	0	309	309	1,236	0.00%
Public Relations - Councillor St. Denis	0	309	309	1,236	0.00%
Public Relations - Councillor White	0	309	309	1,236	0.00%
Public Relations - Council	310	10,300	9,990	20,600	1.50%
Total Operating Expense	136,955	182,427	45,476	516,190	26.53%
Excess (Deficiency) before Other Revenue and Expense	-136,955	-182,427	45,476	-516,190	-26.53%
OTHER REVENUE AND EXPENSE	0	0	0	0	0.00%
NET EXCESS (DEFICIENCY)	-136,955	-182,427	45,476	-516,190	-26.53%

The annual Council budget is an allocation of funds within the consolidated Town budget, intended to fund the operational requirements on behalf of Council. This financial report will reflect a deficiency due to the fact no revenues are generated within this department.

Capital

As per usual, 2024 capital projects are either in the planning/development phase or not yet started at this point of the year. A more substantive update on those projects will be available for the T2 and annual reports. In addition to the projects listed for 2024, Administration would like to note that most capital works-in-progress (WIP) have been completed with only one project remaining from 2022 and four carrying over from 2023. This is a substantial improvement from 2023 where the Town was still dealing with post-pandemic delays. Furthermore, all current and WIP projects remain well within budget.

Approved Capital Projects: Report as of April 30, 2024



Tax-Supported Capital Projects

Residential Road Rehab 2024 Budget: \$1,670,000 Funding Source: MSI/LGFF Spending: 0%	Main and Arterial Road Rehab 2024 Budget: \$200,000 Funding Source: LGFF Spending: 0%	Alley & Parking Lot Program 2024 Budget: \$30,000 Funding Source: Capital Tax Revenue Spending: 0%
Sidewalk Rehab Program 2024 Budget: \$250,000 Funding Source: LGFF/ Capital Tax Revenue Spending: 0%	Parks Infrastructure Rehab 2024 Budget: \$110,000 Funding Source: Parks, Rec & Culture Capital Reserve Spending: 0%	Fleet & Equipment Replacements 2024 Budget: \$874,000 Funding Source: Growth Reserve Spending: 0%
Pedestrian Safety Improvements 2024 Budget: \$160,000 Funding Source: Capital Tax Revenue Spending: 0%	Salt & Sand Storage Shed 2024 Budget: \$385,000 Funding Source: Capital Tax Revenue Spending: 0%	Town Hall Backup Generator 2024 Budget: \$365,000 Funding Source: Growth Reserve Spending: 0%
Fleet & Equipment Additions 2024 Budget: \$28,000 Funding Source: Growth Reserve Spending: 41%		

Total Tax-Supported Projects
2024 Budget: \$4,072,000
Spending: 0.3%



Utility-Supported Capital Projects

Sanitary Sewer Trunk and Manhole Relining 2024 Budget: \$325,000 Spending: 0%
Utilities Infrastructure Renewal Program 2024 Budget: \$250,000 Spending: 0%
Oakmont Booster Station Controls & Mechanical Upgrade 2024 Budget: \$230,000 Spending: 0%
Fish Screen Heritage Lake 2024 Budget: \$40,000 Spending: 0%
Total Utility-Supported Projects 2024 Budget: \$845,000 Spending: 0%

TOTAL CURRENT YEAR CAPITAL PROJECTS
2024 Budget: \$4,917,000
Spending: 0.2%

T1: Automated Traffic Enforcement

January	February	March	April
School/Playground Zones 11 violations 4.23 hours 33% hours operated	School/Playground Zones 10 violations 3.88 hours 20% hours operated	School/Playground Zones 11 violations 1.88 hours 8% hours operated	School/Playground Zones 9 violations 3.87 hours 19% hours operated
Speed Zones 6 violations 8.60 hours 67% hours operated	Speed Zones 14 violations 15.10 hours 80% hours operated	Speed Zones 27 violations 20.87 hours 92% hours operated	Speed Zones 35 violations 16.13 hours 81% hours operated



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